

**Education and Lifelong Learning Directorate - Senior Management Assurance Statement 2021 / 22 Summary**

Assurance Area	Rating	1	2	3	4	5
		Not in Place	Limited Application	Mixed Application	Strong Application	Embedded
<b>Risk Management</b>						
Risk Identification	4					
Risk Assessment	3					
Risk Review	4					
Directorate Risk Response	4					
Corporate Risk Response	4					
<b>Partnership and Collaborative Governance</b>						
Partnership Governance Risk Management	3					
Partnership Assurance	3					
<b>Compliance</b>						
Compliance	3					
Compliance Improvement	3					
<b>Project and Programme Initiation</b>						
Project and Programme Initiation	4					
Project and Programme Governance	3					
Project and Programme Monitoring and Management	4					
<b>Budget</b>						
Budget Delivery	3					
Savings/ Income Target Delivery	3					
<b>Planning Decision</b>						
Business Planning	4					
Future Generations Consideration	3					
Business Cases	4					
<b>Control</b>						
Internal Controls	4					
Accountability	3					
Safeguarding Assets	3					
<b>Fraud</b>						
Fraud Prevention and Detection	3					
Fraud Policy Compliance	3					
<b>Performance</b>						
Performance Measurement	3					
Performance Reviews	3					